



P.K. SUBBAN WITH MARITSA, 8

EMBARKING ON A NEW ERA

Annual Report 2015–2016



The Montreal Children's
Hospital Foundation

THE CHILDREN'S BY THE NUMBERS



 **345**
physicians and surgeons

 **598**
nurses

 **815**
other health professionals

 **6,787**
surgeries

 **99,515**
patient visits

 **81,377**
visits to the emergency department

 **5,641**
patients admitted to hospital

 **79**
residents

 **180**
med students

 **120**
researchers

SOFIA, 8

AN EXCITING YEAR AT THE MONTREAL CHILDREN'S HOSPITAL



What an exciting year we've had at the Montreal Children's Hospital! We settled into our new facilities, where bright and open space offers comfort to our families and the new room configuration optimizes our multidisciplinary teams' work structure. All of this helps us give sick children the best care possible.

Our team's capacity to help our patients return to their carefree lives as children is rivalled only by your generosity. We're so grateful that we can count on the tremendous involvement of donors and our partners in the business, cultural and sports communities.

Hockey star P.K. Subban's extraordinary donation was a significant moment for the hospital this year. Our young patients will certainly miss his presence following his trade to Nashville, but it is clear that he will continue to have a major and lasting impact on their lives through his support and involvement, as will all of you who help contribute to the wellbeing of these children.

Thanks to you, during the 2015–2016 fiscal year, we were able to purchase equipment that will transform the lives of children, such as jet ventilators for the Neonatal Intensive Care Unit, a Doppler cardiac ultrasound and two portable heart-lung support systems for the Pediatric Intensive Care Unit. We were also able to invest in excellence at our hospital by supporting research in cystic fibrosis, cancer and neurological disorders, as well as establish a research chair in pediatric surgery.

On behalf of the hospital's young patients and its staff, thank you for your commitment to helping sick children and for your help in offering them the excellence in care they deserve. Without you, the Children's wouldn't be the world-class hospital it is today.

MARTINE ALFONSO
INTERIM PRESIDENT AND EXECUTIVE DIRECTOR, MUHC

A photograph of P.K. Subban, a professional athlete, speaking at a wooden podium. He is wearing a dark blue suit jacket, a white shirt, and a red tie with white polka dots. He is smiling and looking towards the camera. The background is a blurred blue and white wall.

“Just because I changed jersey doesn’t mean my commitment to you will change one bit.”

ON THE MORNING OF SEPTEMBER 16, 2015, THE AIR AT THE MONTREAL CHILDREN’S HOSPITAL WAS CRACKLING WITH ENERGY; SOMETHING BIG WAS GOING TO HAPPEN.

As early as 6 a.m., reporters had begun to gather outside the hospital; all eyes were on the 3-foot high letters newly installed in the hospital’s most central space and spelling out Atrium P.K. Subban. By 10, the space was packed with media, families and staff. In a room nearby, then Montreal Canadiens defenseman P.K. Subban waited, listening to the crowd. Minutes later, he took to the stage and announced the largest philanthropic commitment ever made by a professional athlete in Canada. Reporters and onlookers alike gasped when he revealed that he and his foundation had committed \$10 million to the Children’s. He would also join the Montreal Children’s Hospital Foundation’s board of directors and serve as its spokesperson.

A new era dawned for all of us: donors, event organizers, board members and, most importantly, our young patients and their families. In his first six months, P.K. raised more than \$800,000 and boosted countless patients’ spirits with his visits to the hospital.

As a spokesperson, donor and board member, P.K. Subban’s impact on the hospital is beyond measure. Projects funded by P.K.’s Helping Hand help over 9,000 families a year and his many viral videos have raised awareness about our hospital so that people from across North America and even Europe now know that the Children’s is a state-of-the-art institution worthy of support.

Even though P.K. has been traded to the Nashville Predators, he has a clear message for our patients and their families: “Just because I changed my jersey doesn’t mean my commitment to you will change one bit. I will never stop fundraising or raising awareness for all of you. And don’t worry; I’ll be back for many more surprise visits.”

IN A MODERN HEALTHCARE SYSTEM, IT IS IMPOSSIBLE TO OPERATE A CUTTING-EDGE PEDIATRIC HOSPITAL WITHOUT A STRONG FOUNDATION. THE MONTREAL CHILDREN'S HOSPITAL IS NO EXCEPTION; SUPPORT FROM THE COMMUNITY, DEDICATED VOLUNTEERS, AND CORPORATE AND PHILANTHROPIC PARTNERS HAVE ELEVATED THE CHILDREN'S FROM ORDINARY TO EXTRAORDINARY.

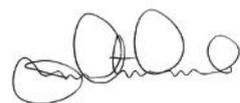
In 2015, the Foundation once again earned an A+ rating in Moneysense Magazine's Charity Top 100 for the efficiency of its fundraising and quality of its governance. We are proud to announce that in 2015–2016, we provided nearly \$17 million to the hospital, \$4.2 million of which was the first installment of our commitment to the *Best Care for Children* campaign. We received close to \$21 million in donations, which is a clear demonstration of public confidence in the quality of our governance and the hospital's reputation for excellence in teaching, research and care.

It takes a village to treat a child but it also takes a village to support those who treat children. Volunteers, whether they be board members, committee members or third-party fundraising event organizers, not only raise money for the hospital but also bring the skills and tools they have acquired in their personal and professional lives to make strategic and long-term contributions to the Foundation and to child health. We would like to thank all of you for sacrificing time with your own families to work so hard on behalf of others.

One volunteer stood out: donor, board member and hospital spokesman, P.K. Subban. Over the past year, his creativity and enthusiasm significantly increased the hospital's profile in the community and brought in thousands of new supporters. P.K. may have left Montreal for Nashville but his commitment to our patients is stronger than ever. We look forward to continuing to work with him and can't wait to see what he will come up with next!

As the Foundation looks to the future, we have taken steps to form even stronger relationships with hospital personnel, patient families and our donors by opening a satellite office at the new Children's on the Glen site. And now that our state-of-the-art hospital has become a reality, one of our key priorities will be to invest in pediatric research. The data is clear; research intensive hospitals have better outcomes for their patients. The Children's proximity to pediatric research facilities on the Glen site offers endless possibilities to attract and retain top talent and make exponential advances in patient care.

On behalf of our patients, their families and the hospital staff, we would like to thank you for your support.



JONATHAN AMIEL
CHAIRMAN OF THE BOARD



MARIE-JOSÉE GARIÉPY
PRESIDENT



WHERE OUR DONATIONS COME FROM...

Donations to the Montreal Children's Hospital Foundation come from four main sources:

MAJOR GIFTS

Major gift donors include individuals, foundations and corporations who all share a common goal to transform healthcare by funding special projects, research or new equipment. These important partners help to keep the Children's at the forefront of pediatric care.

SPECIAL EVENTS

The Special Events Department works with organizations and individuals who show their tremendous support for the hospital by holding community events. From amateur sports tournaments to elegant fashion shows, grassroots fundraisers organize more than 200 events each year to benefit the hospital's young patients. Flagship events, including the Ball for the Children's, Pedal for Kids, Splash and Dash, and the Golf Tournament, and the activities of our Young Leaders Circle, contribute significantly to supporting care, teaching and research.

ANNUAL SUPPORT

The Foundation's direct mailing campaigns allow us to communicate directly with donors on a regular basis. The annual Caring for Kids Radiothon, and appeals to grateful parents, grandparents, our Leadership Circle, corporate leaders, and the community at large, generate funds to help meet the hospital's immediate needs, supporting care and treatment when and where it is needed most.

LEGACY GIVING

Legacy giving provides donors with an opportunity to make a long-term commitment to the Children's. These gifts can take the form of a tribute in the name of a loved one, an endowment, a bequest, a gift annuity or a life insurance policy. Funds raised through the Planned Giving Department are essential to helping the hospital meet its urgent needs and its long term goals. Legacy donors recognize the importance of creating a lasting commitment for sick children today and for generations to come.

...WHERE DONATIONS GO

Donations to the Montreal Children's Hospital Foundation are distributed to the hospital and used to support the following:



CARE

A world-renowned leader providing a broad spectrum of highly specialized care to newborns, children, and adolescents, the Montreal Children's Hospital is a place where families can be confident they are in the best of hands. Through funding of innovative programs and equipment in numerous departments, your donations help our multidisciplinary teams of doctors, nurses and other healthcare professionals deliver child and family-centered care that is second to none.



RESEARCH

New discoveries and advancements made through research at the Children's are constantly transforming the field of pediatrics. The generous support of visionary donors has assured that the field of pediatrics at the Children's constantly evolves. New discoveries and advancements have meant that experts like Dr. Bruce Mazer can conduct research on patients with severe allergies and in turn help change their lives. Allergies are a lifelong struggle for many, but through this program, Dr. Mazer and his team are giving patients new hope.



TEACHING

The Montreal Children's Hospital is the pediatric teaching hospital of the Faculty of Medicine at McGill University, one of North America's top universities. Young healthcare professionals have the opportunity to learn from the best and brightest in their respective fields and many choose to continue their careers with the hospital. For Dr. David Mitchell, Director of the Hematology-Oncology Division, the contribution of fellows like Dr. Amit Dotan and others have had is invaluable. Dr. Dotan is an example of the next generation of specialists and researchers. They require teachers to be vigilant as teaching is a two-way street.



CARE: ECMO IS A

FOUR-LETTER-WORD WITH

SIGNIFICANT IMPACT

“We’re so grateful this machine exists because people donated.”

– MYLO’S MOM, SANDY



DR. SAMARA ZAVALKOFF

Physician in the Pediatric Intensive Care Unit

WHEN LITTLE MYLO WAS BORN ON FEBRUARY 29 THE OBSTETRICIAN TOLD HIS MOTHER, SANDY, “YOUR SON WILL BE SPECIAL AS OF NOW.” THE HEALTHY BOY WAS A RARE LEAP YEAR BABY.

But just six weeks into his short life, Mylo developed a respiratory infection, threatening his very survival. He contracted Human Metapneumovirus or hMPV. To adults it would simply feel like a common cold, but as his mother was told, “because he was so young and his lungs were underdeveloped, it really affected him severely.”

Sandy wisely brought Mylo to the Emergency Department at the Children’s where he was immediately seen by the Pediatric ICU’s ECMO team, led by Dr. Samara Zavalkoff. ECMO stands for Extracorporeal Membrane Oxygenation. Dr. Zavalkoff explains that, “essentially it’s a heart-lung machine, very similar to the bypass machine used in operating rooms for open heart surgeries, but this machine is tailored so it can be used for a longer period of time than just a few hours. We have used it for more than a month.”

The newer machines are portable, weighing only about ten kilograms, a far cry from the washing-machine-sized units they replaced. Patients can be moved around quite readily. There are

other advantages that are not only life saving but cost efficient. “The new technology uses less blood, fewer platelets,” marvels Dr. Zavalkoff, “saving not only costs and the precious resources of blood products, but also saving patients from reactions to exposure to transfusions. We feel we’re giving much better patient care with this new machine.”

Mylo’s parents, Sandy and Guido, knew very little about ECMO before their son’s experience, but they do know that without it, they would have lost Mylo. They recognize the generosity of donors who made this life saving machine available at the Children’s. “We’re so grateful it exists because people have donated,” says a tearful Sandy. “We have started donating ourselves. Obviously you hope nobody is ever going to have to go through that, but it’s such a blessing to know it exists.”

Dr. Zavalkoff concurs. “We can’t do what we do if we don’t have the support of the Foundation and the donors who make these dreams of the best technology a reality. We can have the most skilled team, the most knowledge, know the whole book inside and out, but if we don’t have the tools to offer the care, then children don’t get better.”



TEACHING: PUSHING

THE STUDENT TO

SURPASS THE MASTER

“Maritsa is a fighter. To families like hers, I tell them to try and stay positive.”

- DR. AMIT DOTAN



DR. AMIT DOTAN
Fellow in Hematology-Oncology

MARITSA IS 8 YEARS OLD. SHE'S LOST COUNT OF THE NUMBER OF STAYS SHE'S HAD AT THE CHILDREN'S, FIGHTING A PERSISTENT LEUKEMIA.

“My daughter has spent half her life in chemotherapy,” says her mother Rose-Flore. When she was admitted to Sarah's Floor following a fever this summer, Maritsa had lost the use of her hands and feet, and every movement caused her agonizing pain. “The doctors on the unit insisted she do physiotherapy to regain strength in her limbs, and it paid off,” explains her mother.

One of these doctors was Dr. Amit Dotan, who had come from Israel on a fellowship with his wife and three children to perfect his knowledge at the Children's. “Maritsa is a fighter,” he says. “While it can be difficult to work with families whose worlds seem to be collapsing under the weight of the cancer, I tell them to try and stay positive. There are solutions and most children survive.”

Each year, dozens of fellows from countries all over the world come to hone their skills at the Children's, thanks to a combination of donations and government grants. To Dr. David Mitchell, director of the hospital's Hematology-Oncology Division, their contribution is invaluable: “They represent the next generation of specialists and researchers. They force teachers to stay vigilant, and the teaching goes both ways. Of course, our hope is that the students not only emulate us, but eventually surpass us.”

Dr. Dotan is finishing his year of fundamental and clinical research, and will specialize in bone marrow transplants before returning to Israel. Like the other fellows who have come from all over the world, he will return home to share the skills he has learned. “I'm impressed by the level of collaboration in the Children's multidisciplinary team. I had never seen such incredible teamwork amongst doctors, nurses, educators and social workers,” says Dr. Dotan. “Everyone works together with respect and efficiency, an approach I'd like to bring home with me.”

RESEARCH:

MEDICAL INNOVATORS

“I often think of what life would be like if I hadn’t been part of this research and if it hadn’t happened. My life wouldn’t be the same.”

– ELIZABETH, 14



DR. BRUCE MAZER

Executive Director and Chief Scientific Officer (Interim) of the Research Institute and Head of Child Health Research at the Children’s



SOME CHILDREN SUFFER WITH VISIBLE DISABILITIES. FOR OTHERS THE DIFFICULTIES ARE NOT SO OBVIOUS. IN ELIZABETH’S CASE, SHE HAS GONE THROUGH LIFE WORRIED THAT A BITE OF FOOD MAY CONTAIN MILK.

Problems surfaced for the 14 year-old before she was even a toddler, when her mother noticed that she broke out into a rash or developed bumps shortly after consuming food or products containing dairy. For as long as she remembers, her food was prepared separately and she never got to eat what everyone else was eating at school or get-togethers – no birthday cakes, no pizza parties and no going out for ice cream on summer nights.

“When you’re born with it and you don’t know anything else, it’s not as hard,” Elizabeth explains. “It bothered me more when I felt that other people pitied me.”

“Your immune system can be taught to not be allergic,” says Dr. Mazer, Executive Director and Chief Scientific Officer (Interim) of the Research Institute of the McGill University Health Centre (RI-MUHC) and Head of Child Health

Research at the Montreal Children’s Hospital. “We are the first to have a clinical trial in Canada. We have patients from British Columbia, CHU Sainte-Justine, SickKids in Toronto and the pediatric department of the Centre de santé et de services sociaux de Chicoutimi.”

Dr. Mazer believes he and his team could be touching many more lives with this research.

“I just wish we had more resources to make it go faster and bring in more kids. I meet six families per month who want to come into the program and we can’t take them all in.”

After two years, he is almost at the end of the first phase of the milk study. The next step is to change the protocol to make it more effective. The project also has federal grant support (CIHR and ALLERGEN-NCE) but those funds are limited. With a current 70 per cent success rate, Dr. Mazer believes it can be higher. He also hopes to expand the number of foods in the research to look at eggs, peanuts and tree nuts.



LITTLE NIKOLAS
STAYED AT THE
NICU FOR FOUR
MONTHS

opération
enfant
soleil



OVER THE COURSE OF THE PAST TWO DECADES, OPÉRATION ENFANT SOLEIL HAS FINANCED SEVERAL LARGE-SCALE PROJECTS AT THE MONTREAL CHILDREN'S HOSPITAL TO SUPPORT EXCELLENCE IN PEDIATRIC CARE. THIS YEAR WAS NO EXCEPTION.

Opération Enfant Soleil responds to the hospital's most urgent needs by acquiring essential equipment for its operating rooms, various departments and care units, particularly the Neonatal Intensive Care Unit. Thanks to the organization's support, newborns in critical care have access to an ultrasound diagnostic system, which helps reduce wait times for families, as the demand for this type of exam has exploded due to an increased number of beds. Opération Enfant Soleil has also optimized the medical imaging department, which bears its name, through the acquisition of a C-Arm x-ray system.

Opération Enfant Soleil has become a long-term supporter of Child-Bright, a Canada-wide initiative led by Dr. Annette Majnemer at the Children's, which aims to improve the lives of children living with conditions such as autism, attention deficit disorder and developmental delays, as well as at-risk premature babies. Each year, 13,000 children are born with an increased risk of developing neurological disorders. Thanks to Opération Enfant Soleil, these children and their families from all over Quebec will benefit from coordinated pediatric care.

Thanks to Opération Enfant Soleil for its continued and unwavering dedication to the Children's young patients and their families.

THE POWER OF WORKING TOGETHER



market value was \$6.2 million, a difference of \$8.8 million when compared to last year's \$2.6 million unrealized gain. The overall total return on our investments was negative 3% in 2015-2016. However over the longer term, the Foundation has recorded an average net return of 7.8% on its investments over the last seven years. Oversight of our portfolios is undertaken by our diligent and rigorous investment committee. The targeted return is inflation plus 4.5% (net of fees) over each four-year period, while respecting our established risk tolerances.

We continuously work to limit our fundraising and administrative costs so that we can maximize the impact your donations have on the lives of our young patients. The Foundation is known for having one of the lowest cost per dollar raised ratios among all Canadian pediatric hospital foundations.

This year, the Foundation contributed nearly \$17 million to the hospital, including a \$4.2 million payment for the new hospital; \$4.1 million for teaching and research and \$2.4 million for equipment.

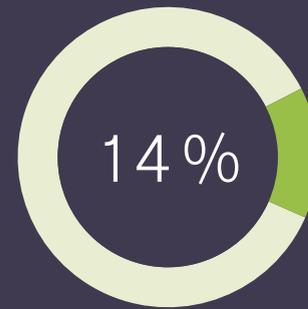
The new environment offers infinite possibilities for the Children's in terms of treatment and equipment, and we must be up to the task of supporting the hospital in the years to come. We have confidence that with the support of our partners, the hospital will continue to distinguish itself through the excellent care it offers its young patients.

Timothy E. Price
Treasurer

THANKS TO THE CONVICTION AND LOYAL COMMITMENT OF OUR DONORS, THE FOUNDATION RECEIVED OVER \$20.7 MILLION IN DONATIONS IN THE 2015-2016 FISCAL YEAR.

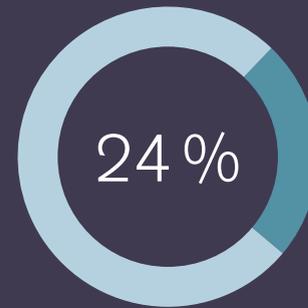
This was a year of change, marked by the largest individual donation pledged to the Foundation in its history, which will be spread over a seven-year period. We must also highlight the hard work and support of major foundations, corporations, as well as the community at large, and of course the Foundation's team of dedicated volunteers and staff.

The investment performance for the year was lower due to challenging market conditions. Realized investment income was \$3.8 million, a decline of \$400,000 when compared to the 2014-2015 fiscal year. In addition, the unrealized loss in



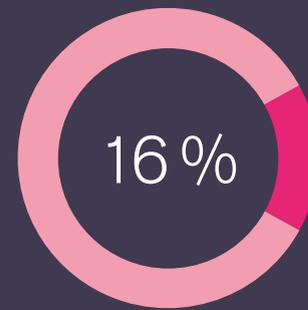
HOSPITAL EQUIPMENT AND SERVICES (\$2,446,452)

- Life-saving equipment, including two CardioHelp ECMO units for the Pediatric Intensive Care Unit, a portable ultrasound for surgery, a cavitron unit and hand pieces for neurosurgery, a jet ventilator for the Neonatal Intensive Care Unit, and a Doppler for cardiology
- The Tiny Tim Fund, to provide accommodations, meal tickets, parking passes and holiday baskets to hundreds of families facing financial difficulties due to their child's illness or hospitalization
- Support for nurses in the Neonatal Intensive Care Unit



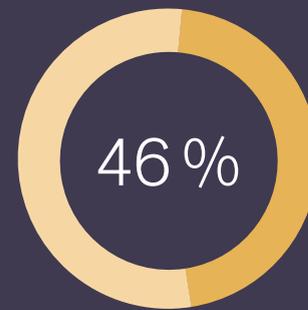
RESEARCH EQUIPMENT AND SERVICES INCLUDING TEACHING (\$4,110,870)

- An endowed chair to support research into pediatric surgery
- Scholarships and fellowships to support the next generation of researchers
- Cutting-edge research in epilepsy, infectious diseases, food allergies, Type 1 diabetes, and childhood blindness
- Laboratory equipment for research into cystic fibrosis, pediatric cancer and neurological disorders



OTHER RESTRICTED CONTRIBUTIONS (\$2,540,132)

- BAHA devices for children with hearing impairments
- Craniofacial and cleft palate surgery
- Pet therapy, music therapy, parental presence at induction, day camp for technology-dependent patients and literacy programs such as Biblioexpress and Books for Babies
- "Let's Talk", a hospital-wide awareness program to promote better communication between staff and families



RENOVATIONS, RENT AND OTHER PRIORITIES (\$7,832,282)

For 2015-2016, includes first instalment to the *Best Care for Children* campaign

THE FOLLOWING COMMITTEES SHARE FINANCIAL RESPONSIBILITIES:

The Board, chaired by Mr. Jonathan Amiel, plays a key role in establishing the annual budget and in monitoring the Foundation's performance.

The Executive Committee, chaired by Mr. Jonathan Amiel, maintains control mechanisms to ensure that funds raised honour donors' requests and best serve the needs of our young patients.

The Audit Committee, chaired by Ms. Krista Robinson, works with external auditors, Deloitte LLP, and is mandated to oversee the organization's financial management and internal controls, and review the audited financial statements before recommending approval by the Board. The Audit Committee also recommends appropriate accounting policies and practices to the management.

The Investment Committee, chaired by Ms. Katrin Nakashima, ensures that funds are prudently invested and well managed by providing advice on investments policies and making investment decisions on behalf of the Foundation.

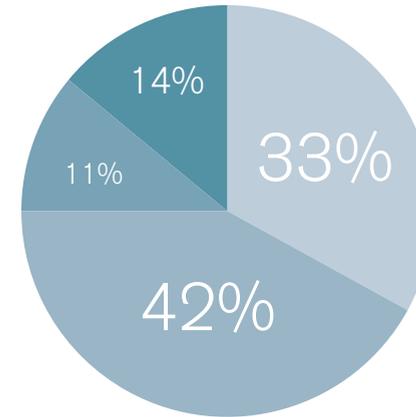
The Human Resources Committee, chaired by Ms. Karen Leggett, is responsible, on behalf of the Board, for the stewardship of a key asset of the Foundation, its "human capital". This includes overseeing the performance and compensation of its president and the organization's overall compensation philosophy.

FINANCIAL HIGHLIGHTS

FOR THE 12-MONTH PERIOD ENDING
MARCH 31, 2016

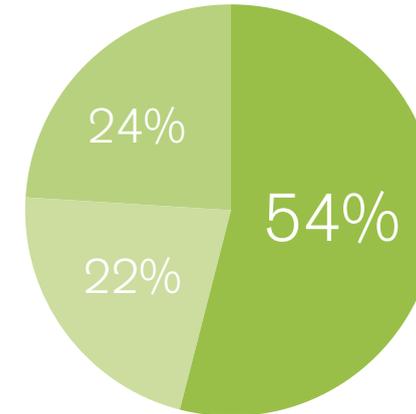
	2015-2016	2014-2015
REVENUES		
Donations	20,729,210	20,932,801
Realized Investment Income (Net)	3,837,332	4,243,787
Change in Unrealized Fair Value of Investments	(6,236,015)	2,630,368
Total Revenues	18,330,527	27,806,956
Operating Expenses	5,358,510	5,298,326
Excess of Revenues Over Expenses Before Contributions	12,972,017	22,508,630
CONTRIBUTIONS TO THE MONTREAL CHILDREN'S HOSPITAL		
Hospital Equipment and Services	2,446,452	1,795,033
Research Equipment and Services	4,110,870	5,440,436
Other Restricted Contributions	2,540,132	1,753,551
Renovations, Rent and Other Priorities ¹	7,832,282	3,491,915
Total Contributions	16,929,736	12,480,935
(Deficiency) Excess of Revenue Over Expenses	(3,957,719)	10,027,695

BREAKDOWN OF DONATION REVENUES BY FUND



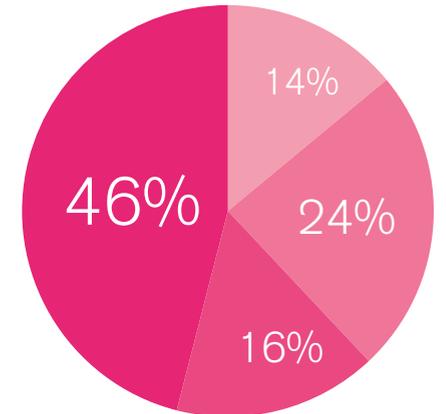
- 33%** OPERATING FUND (ANNUAL HOSPITAL CONTRIBUTIONS)
- 42%** SPECIAL FUNDS
- 11%** ENDOWMENT FUND
- 14%** THE BEST CARE FOR CHILDREN FUND

SOURCES OF REVENUES



- 24%** FOUNDATIONS
- 22%** CORPORATE SUPPORT
- 54%** INDIVIDUALS AND COMMUNITY GROUPS

HOW DONATIONS ARE DISTRIBUTED



- 14%** HOSPITAL EQUIPMENT AND SERVICES
- 24%** RESEARCH EQUIPMENT AND SERVICES (INCLUDING TEACHING)
- 16%** OTHER RESTRICTED CONTRIBUTIONS
- 46%** RENOVATIONS, RENT AND OTHER PRIORITIES¹

Note: To view the audited financial statement, please visit our website at childrenfoundation.com

¹ For 2015-2016, includes first instalment to the *Best Care for Children* campaign

2015–2016

INVESTMENT ASSET ALLOCATION

MCHF	INVESTMENTS 2016-03-31	% PORTFOLIO
TOTAL INVESTMENTS	\$82,348,123	
FIXED INCOME INCLUDING RESTRICTED INVESTMENTS	\$29,910,081	36%
CANADIAN BALANCED FUND	\$29,091,482	35%
CANADIAN EQUITIES	\$9,008,221	11%
INTERNATIONAL EQUITIES	\$7,007,362	9%
U.S. EQUITIES	\$7,330,977	9%

INVESTMENT MANAGEMENT AND PHILOSOPHY

The MCHF Board of Directors manages endowed funds with assistance from the Board's Investment Committee. The Investment Committee monitors the performance of the investment managers. The Foundation's objective is to earn an annual rate of return at least equal to the Consumer Price Index plus 4.5% over four year moving periods, assuming normal capital markets during the period. However, these objectives should be achieved in a manner consistent with an appropriate degree of risk.

REPORT ON INVESTMENTS
FOR THE YEAR ENDED
MARCH 31, 2016

ENDOWMENT FUNDS PROVIDE
AN IMPORTANT SOURCE OF
FUNDING FOR CHILD HEALTH
INITIATIVES AT THE MONTREAL
CHILDREN'S HOSPITAL.

TOTAL VALUE OF THE
ENDOWMENT FUND

\$50,919,320

RATE OF RETURN
FOR THE YEAR

-3%



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Senior Partner – Corporate Group,
Stikeman Elliott LLP

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MacDougall, MacDougall & Mac Tier

SECRETARY
KATRIN NAKASHIMA
Retired attorney

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DR. NICOLAS STEINMETZ
Physician

FOUNDATION PRESIDENT
MARIE-JOSÉE GARIÉPY

**THE MONTREAL CHILDREN'S
HOSPITAL FOUNDATION**
1 Place Alexis Nihon, 3400, de Maisonneuve Blvd. West,
Suite 1420, Montreal, Quebec H3Z 3B8
Telephone: 514-934-4846 Fax: 514-939-3551
www.childrensfoundation.com/ / info@mchf.com

We saved a tree! Please visit our list of donors by simply flipping this brochure around and turning to page 26 of the French-language edition. Thank you!

MEMBERS

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Interim President and Executive Director –
McGill University Health Center

GRÉGOIRE BAILLARGEON
Managing Director and Head, Investment
and Corporate Banking, Montreal –
BMO Capital Markets

ANDRÉ BEAULIEU
President BCE Nexxia,
SVP Wholesale – Bell Canada

CLAUDE BÉDARD
Vice-President – Burgundy
Asset Management Ltd.

DR. JEAN-PIERRE FARMER
Surgeon-in-Chief and Director, Neurosurgery
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ISABELLE MARCOUX
Chair of the Board – Transcontinental Inc.

DR. BRUCE MAZER
Executive Director and Chief Scientific Officer
(Interim), Head of Child Health Research, MUHC –
Research Institute at the MUHC

PETER S. MORTON
Partner – Pembroke Private Wealth Management

PAUL L. NORMANDIN
President – PLN agence immobilière

MARK PATHY
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SARA J. PRICE
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KRISTA ROBINSON
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GREG ROKOS
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